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June 14, 2021

Muhaned Aljabiry, PE, Chief  
Office of Federal Programming and Data Management  
California Department of Transportation,  
Office of Federal Transportation Management Program  
1120 N Street  
Sacramento, CA 95814

ATTN: Lima Huy

Dear Mr. Aljabiry:

This letter serves as notification to Caltrans and the FHWA of Administrative Amendment #2 to SBCAG's 2021 FTIP. Pursuant to the authority delegated by Caltrans, minor modifications to the 2021 FTIP will normally be handled as administrative modifications and may be approved at the discretion of the SBCAG Executive Director. I have given my approval to this administrative modification that makes the following changes to the projects described below which is consistent with the requirements in 23 CFR 450:

- **Grouped Projects for Collision Reduction - SHOPP: (MPO ID SHOPP2):**  
This amendment adds 1 new project (EA: 1C843) and updates funding in an existing project (EA: 1C824) in the grouped project listing.
- **Grouped Projects for Roadway Preservation - SHOPP: (MPO ID SHOPP3):**  
This amendment adds 3 new projects (EA: 1C8B1, 1C8B2, 1C8B3) and updates funding in an existing project (EA:1C822) in the grouped project listing.
- **South Coast 101 HOV - Padaro (Segment 4B): (MPO ID CT125):**  
Updates project funding to reflect actions taken at May 2021 CTC meeting.
- **Planning, Programming, and Monitoring (MPO ID: SBCAG 11):**  
Add \$134,000 in STIP COVID Relief funds to FY 21/22.

The 2021 FTIP remains financially constrained, meets air quality conformity, and does not interfere with the timely implementation of Transportation Control Measures contained in the State Implementation Plan.

If you have any further questions regarding this amendment, please contact Jaquelin Mata of my staff at (805) 961-8904 (email: [Jmata@sbacg.org](mailto:Jmata@sbacg.org)).

Sincerely,

Marjie Kirn  
Executive Director

Member Agencies

Buellton ■ Carpinteria ■ Goleta ■ Guadalupe ■ Lompoc ■ Santa Barbara ■ Santa Maria ■ Solvang ■ Santa Barbara County

**ATTACHMENTS:**

- A. Summary of Changes
- B. California Transportation Improvement Program System (CTIPS) Report Amendment 2
- C. SHOPP Collision Reduction (SHOPP2) Grouped Backup list
- D. SHOPP Roadway Preservation (SHOPP3) Grouped Backup list

# ATTACHMENT A

## Summary of Changes

### SBCAG 2021 Administrative Amendment No. 2

No. of Project	NEW or EXISTING	PROJECT ID	PROJECT TITLE	DESCRIPTION OF CHANGE	COST BEFORE	COST REVISED	COST DIFFERENCE	% CHANGE	COMMENTS
1	Existing	SHOPP2	Grouped Projects for Collision Reduction - SHOPP	Update and add new project to Group Listing	\$121,695,000	\$144,695,000	\$23,000,000	18.9%	Individual Project EA: 1C824, 1C843
2	Existing	SHOPP3	Grouped Projects for Roadway Preservation - SHOPP	3 new projects are being added to Group listing and 1 existing project is being updated	\$325,531,000	\$357,693,000	\$32,162,000	9.9%	Individual Project EA: 1C822, 1C8B1, 1C8B2, 1C8B3
3	Existing	CT125	South Coast 101 HOV - Padaro (Segment 4B)	Updates to project funding.	\$120,120,000	\$119,080,000	(\$1,040,000)	-0.9%	
4	Existing	SBCAG11	Planning, Programming and Monitoring	Add STIP COVID Relief funds.	\$4,363,000	\$4,497,000	\$134,000	3.1%	

**2020 Federal Transportation Improvement Program  
Santa Barbara County Association of Governments  
Amendment No. 2.00 (in \$1000s)**

Caltrans

MPO ID: CT125			Capacity Status: CI						L		
TITLE: South Coast 101 HOV - Padaro (Segment 4B)											
DESCRIPTION: In Santa Barbara County, near Carpinteria and Summerland, from 0.9 miles south of Padaro Lane Undercrossing to 0.6 miles north of Padaro Lane Overcrossing. Construct HOV lanes. This is a grandchild of parent project 05-0N700 (PPNO 7101) and child of parent 05-0N70A (PPNO 7101A).											
CHANGE REASON:Amendment - Cost/Scope/Sch. Change											
	<b>TOTAL</b>	<b>PRIOR</b>	<b>20/21</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>PE</b>	<b>RW</b>	<b>CON</b>	
STIP-IIP	\$3,475	\$3,475						\$3,475			
Local Funds Measure A	\$33,477		\$33,477						\$5,877	\$27,600	
STIP-RIP	\$7,823	\$3,613	\$4,210						\$3,613	\$4,210	
RIP Prior State Cash	\$2,250	\$2,250						\$2,250			
RIP Prior STIP Advance Construction	\$8,745	\$8,745						\$7,025	\$1,720		
State SB1 SCCF Road Repair and Accountability Act of :	\$63,310		\$63,310							\$63,310	
<b>TOTAL</b>	<b>\$119,080</b>	<b>\$18,083</b>	<b>\$100,997</b>					<b>\$12,750</b>	<b>\$11,210</b>	<b>\$95,120</b>	

CHANGE REASON PRIOR TO AMENDMENT: Adoption - Carry Over

L

	<b>TOTAL</b>	<b>PRIOR</b>	<b>20/21</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>PE</b>	<b>RW</b>	<b>CON</b>
STIP-IIP	\$3,475	\$3,475						\$3,475		
Local Funds Measure A	\$34,977		\$34,977						\$5,877	\$29,100
STIP-RIP	\$8,863	\$3,613	\$5,250						\$3,613	\$5,250
RIP Prior State Cash	\$2,250	\$2,250						\$2,250		
RIP Prior STIP Advance Construction	\$8,745	\$8,745						\$7,025	\$1,720	
State SB1 SC(Road Repair and Accountability Act o	\$61,810		\$61,810							\$61,810
<b>TOTAL</b>	<b>\$120,120</b>	<b>\$18,083</b>	<b>\$102,037</b>					<b>\$12,750</b>	<b>\$11,210</b>	<b>\$96,160</b>

MPO ID: SHOPP3

Capacity Status: NCI

L

TITLE: Grouped Projects for Roadway Preservation - SHOP  
DESCRIPTION: Modernization of a highway by resurfacing, restoration, rehabilitation, reconstruction, adding shoulders, or adding auxiliary lanes (e.g., parking, weaving, turning, climbing). Projects are consistent with the applicable classifications under 23 CFR 771.117(c) and (d).

CHANGE REASON:Amendment - Cost/Scope/Sch. Change

	<b>TOTAL</b>	<b>PRIOR</b>	<b>20/21</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>PE</b>	<b>RW</b>	<b>CON</b>
SHOPP - Roadw SHOPP Advance Construction (AC)	\$357,693	\$160,435	\$132,914	\$14,943	\$9,404	\$39,997				\$357,693
<b>TOTAL</b>	<b>\$357,693</b>	<b>\$160,435</b>	<b>\$132,914</b>	<b>\$14,943</b>	<b>\$9,404</b>	<b>\$39,997</b>				<b>\$357,693</b>

CHANGE REASON PRIOR TO AMENDMENT: Adoption - Carry Over

L

	<b>TOTAL</b>	<b>PRIOR</b>	<b>20/21</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>PE</b>	<b>RW</b>	<b>CON</b>
SHOPP - RoadSHOPP Advance Construction (AC)	\$325,531	\$160,435	\$104,642	\$14,943	\$6,554	\$38,957				\$325,531
<b>TOTAL</b>	<b>\$325,531</b>	<b>\$160,435</b>	<b>\$104,642</b>	<b>\$14,943</b>	<b>\$6,554</b>	<b>\$38,957</b>				<b>\$325,531</b>

**2020 Federal Transportation Improvement Program  
Santa Barbara County Association of Governments  
Amendment No. 2.00 (in \$1000s)**

Caltrans

MPO ID: SHOPP2 Capacity Status: NCI L  
TITLE: Grouped Projects for Collision Reduction - SHOPP  
DESCRIPTION: Highway safety or traffic operations improvement projects including the installation of ramp metering control devices and lighting. Projects are consistent with the applicable classifications under 23 CFR 771.117(c) and (d).  
RTP ID: SHOPP-PL-2. Estimated Total Project Cost = \$144,695,000.  
CHANGE REASON: Amendment - Cost/Scope/Sch. Change

	TOTAL	PRIOR	20/21	21/22	22/23	23/24	24/25	PE	RW	CON
SHOPP - Collisik SHOPP Advance Construction (AC)	\$139,386	\$29,314	\$14,785	\$53,454	\$18,000	\$23,833				\$139,386
SHOPP - Collisik SHOPP Advance Construction (AC)	\$1,374	\$1,374								\$1,374
SHOPP - Collisik SHOPP Advance Construction (AC)	\$3,935	\$3,935								\$3,935
<b>TOTAL</b>	<b>\$144,695</b>	<b>\$34,623</b>	<b>\$14,785</b>	<b>\$53,454</b>	<b>\$18,000</b>	<b>\$23,833</b>				<b>\$144,695</b>

CHANGE REASON PRIOR TO AMENDMENT: Adoption - Carry Over L

	TOTAL	PRIOR	20/21	21/22	22/23	23/24	24/25	PE	RW	CON
SHOPP - CollisSHOPP Advance Construction (AC)	\$116,386	\$29,314	\$14,785	\$18,454	\$30,000	\$23,833				\$116,386
SHOPP - CollisSHOPP Advance Construction (AC)	\$1,374	\$1,374								\$1,374
SHOPP - CollisSHOPP Advance Construction (AC)	\$3,935	\$3,935								\$3,935
<b>TOTAL</b>	<b>\$121,695</b>	<b>\$34,623</b>	<b>\$14,785</b>	<b>\$18,454</b>	<b>\$30,000</b>	<b>\$23,833</b>				<b>\$121,695</b>

**2020 Federal Transportation Improvement Program  
Santa Barbara County Association of Governments  
Amendment No. 2.00 (in \$1000s)**

Santa Barbara County Assoc. of Governments

MPO ID: SBCAG11  
TITLE: Planning, Programming and Monitoring  
DESCRIPTION: PPM funding for FY 2008/09 through 2024/25.  
RTP ID: SBCAG-100. Estimated Total Project Cost = \$4,497,000.

Capacity Status: NCI

L

CHANGE REASON:Amendment - Cost/Scope/Sch. Change

	TOTAL	PRIOR	20/21	21/22	22/23	23/24	24/25	PE	RW	CON
STIP-RIP	\$4,497	\$3,264	\$239	\$373	\$239	\$240	\$142			\$4,497
<b>TOTAL</b>	<b>\$4,497</b>	<b>\$3,264</b>	<b>\$239</b>	<b>\$373</b>	<b>\$239</b>	<b>\$240</b>	<b>\$142</b>			<b>\$4,497</b>

CHANGE REASON PRIOR TO AMENDMENT: Adoption - Carry Over

L

	TOTAL	PRIOR	20/21	21/22	22/23	23/24	24/25	PE	RW	CON
STIP-RIP	\$4,363	\$3,264	\$239	\$239	\$239	\$240	\$142			\$4,363
<b>TOTAL</b>	<b>\$4,363</b>	<b>\$3,264</b>	<b>\$239</b>	<b>\$239</b>	<b>\$239</b>	<b>\$240</b>	<b>\$142</b>			<b>\$4,363</b>

## ATTACHMENT C

### Appendix 5B - SBCAG SHOPP Grouped Project Listings - Collision Reduction (FTIP Grouped Project ID: SHOPP2) 2021 FTIP Figures in thousands

Collision Reduction (FTIP Project ID: SHOPP 2) (CTIPSID: 208-0000-0153)

Dist	County	Route	Post Miles	Location/Description	EA	PPNO	FTIP Individual Project ID	Phase	Prior Years	FY 20/21	FY 21/22	FY 22/23	FY 23/24	Project Cost
05	Santa Barbara, SLO, MON, Santa Cruz Cos.	Var.	Var.	In Santa Barbara, San Luis Obispo, Monterey and Santa Cruz counties, on various routes at various locations. Install APS push buttons, CPS heads pedestrian barricades and crosswalk signage to improve pedestrian and bicycle	1G960	2628	CT136	PE	\$ 1,819	\$ -	\$ -			\$ 2,674
								ROW	\$ 87	\$ -	\$ -			
								CON	\$ 2,978	\$ 2,674	\$ -			
05	Santa Barbara	101	68.7/91.0	In Santa Barbara and San Luis Obispo (PM 0.0/8.4) Counties, from Alisos Canyon Road to Los Berros Road at various locations. Roadside safety improvements.	1H850	2699	CT137	PE	\$ 1,837	\$ -	\$ -			\$ 5,731
								ROW	\$ 35	\$ 25	\$ -			
								CON	\$ -	\$ 5,706	\$ -			
05	Santa Barbara	1	35.0/49.2	Near Santa Maria, from 0.2 mile north of Route 135 Junction to Route 166 Junction. Widen shoulders, install rumble strips, upgrade guardrails and relocate objects from within the clear recovery zone. (Long Lead Project)	1H610	2667	CT138	PE	\$ 1,736	\$ 1,942	\$ -			\$ 27,012
								ROW	\$ -	\$ 1,237	\$ -	\$ 4,053		
								CON	\$ -	\$ -	\$ -	\$ 19,780		
05	Santa Barbara	166	8.13/8.13	In Santa Barbara County, in Santa Maria, at Miller Street. Modify traffic signal.	1K100	2870	CT144	PE	\$ 595	\$ -	\$ -			\$ 935
								ROW	\$ 228	\$ -	\$ -			
								CON	\$ -	\$ 935	\$ -			
05	Santa Barbara	135	17.3 / 17.6	In Santa Maria, from Roemer Way to Preisker Lane; also at Bunny Avenue (PM 16.5). Improve safety by constructing signal systems, sidewalk, and highway lighting.	1J470	2745	CT 141	PE	\$ 860	\$ -	\$ -			\$ 2,266
								ROW	\$ 656	\$ -	\$ -			
								CON	\$ -	\$ 2,266	\$ -			
05	Santa Barbara	135	10.6/17.6	In Santa Maria, at various locations from Union Valley Parkway to Preisker Lane. Improve safety by modifying signals at intersections and constructing curb ramps.	1H960	2703	CT 142	PE	\$ 2,234	\$ -	\$ -			\$ 13,715
								ROW	\$ 3,186	\$ -	\$ -			
								CON	\$ -	\$ -	\$ 13,715			
05	Santa Barbara	101	9.2/11.9	In and near the city of Santa Barbara, from 0.2 mile north of Sheffield Drive Undercrossing to 0.4 mile south of Sycamore Creek Bridge. Upgrade median barrier, enhance highway worker safety, rehabilitate drainage systems and pavement, and install Transportation Management System (TMS) elements. This is a Construction Manager/General Contractor (CMGC) project.	1C824	2426D		PE						\$ 18,000
								ROW						
								CON			\$ 18,000			
05	Santa Barbara	154	24/29.2	Near the city of Santa Barbara, from east of East Camino Cielo to east of San Antonio Creek Road at various locations. Place High Friction Surface Treatment (HFST) and construct centerline rumble strip.	1M370	3011		PE	\$ 680					\$ 4,739
								ROW	\$ 42		\$ 496			
								CON			\$ 4,243			
05	Santa Barbara	101	9.9/10.6	In and near the city of Santa Barbara, from 0.1 mile south of San Ysidro Avenue Overcrossing to 0.1 mile north of Olive Mill Overcrossing. Replace median barrier, drainage systems pavement, and upgrade guardrail. Early Work Package No. 1 for Construction Manager/General Contractor (CMGC) parent project EA 1C824.	1C843	2426W		PE						\$ 35,000
								ROW						
								CON			\$ 35,000			
<b>Totals:</b>									\$ 16,973	\$ 14,785	\$ 53,454	\$ 18,000	\$ 23,833	\$ 110,072

Information reflects CTC programmed and approved allocations.

TOTAL BY PHASE:	FY 20/21	FY 21/22	FY 22/23	FY 23/24	
PE:	\$ 1,942	\$ -	\$ -	\$ -	\$ 1,942
ROW:	\$ 1,262	\$ 496	\$ -	\$ 4,053	\$ 5,811
CONST:	\$ 11,581	\$ 52,958	\$ 18,000	\$ 19,780	\$ 102,319
<b>TOTAL:</b>	<b>\$ 14,785</b>	<b>\$ 53,454</b>	<b>\$ 18,000</b>	<b>\$ 23,833</b>	<b>\$ 110,072</b>

# ATTACHMENT D

## APPENDIX 5E SBCAG SHOPP Grouped Project Listings - Roadway Preservation

2021 FTIP

Figures in thousands

Roadway Preservation (FTIP Grouped Project ID: SHOPP3) (CTIPS ID: 208-0000-0155)

Dist.	County	Route	Post Miles	Location/Description	EA	PPNO	FTIP Individual Project ID	Phase	Prior	FY 20/21	FY 21/22	FY 22/23	FY 23/24	Project Cost
05	Santa Barbara	101	4.4/7.7	In Santa Barbara County, near Carpinteria and Summerland, from 0.9 miles south of S. Padaro Lane Undercrossing to 0.6 miles north of Padaro Lane Overcrossing. Rehabilitate roadway.	1C822	2426A	CT132	PE	\$ 4,370	\$ -	\$ -			\$ 100,762
								ROW	\$ 700	\$ -	\$ -			
								CONST	\$ -	\$ 100,762	\$ -			
05	Santa Barbara	101	45.5	Drainage rehabilitation near Gaviota State Park	0K330	3330	CT96	PE	\$ 2,266	\$ -	\$ -			\$ 4,711
								ROW	\$ 391	\$ -	\$ -			
								CONST	\$ -	\$ -	\$ 4,711			
05	Santa Barbara	135	11.7/17.8	In and near Santa Maria, from Lakeview Road to Route 101. Upgrade ADA curb ramps, cold plane pavement, and place rubberized hot mix asphalt concrete (RHMA).	1G970	2629	CT104	PE	\$ 1,869	\$ -	\$ -			\$ 17,146
								ROW	\$ 1,832	\$ 378	\$ -			
								CONST	\$ -	\$ 16,768	\$ -			
05	Santa Barbara	1, 246	19.3/20.6 ; 8.3/9.55	In Lompoc, at combined segment of Route 246 and Route 1; on Route 246, from 0.3 miles west of V St. to H St. to 12th St. Upgrade ADA curb ramps, cold plane pavement and place hot mix asphalt concrete (HMA).	1H010	2632	CT105	PE	\$ 3,630	\$ -	\$ -			\$ 10,115
								ROW	\$ 2,460	\$ -	\$ 563			
								CONST	\$ -	\$ -	\$ 9,552			
05	Santa Barbara	101	46.2/R52.3	Near Gaviota, from 1.0 mile south of Gaviota Gorge Tunnel to 0.1 mile north of Nojoqui Creek Bridge. Rehabilitate pavement. (G13 Contingency)	1H860	2700	CT108	PE	\$ 4,808	\$ -	\$ -			\$ 77
								ROW	\$ 74	\$ -	\$ 77			
								CONST	\$ -	\$ -	\$ -			
05	Santa Barbara	101	2.6/R4.8	In Carpinteria, from Casitas Pass Overcrossing to 0.5 mile south of South Padaro Lane. Environmental mitigation (highway planting) for EA 1C821.	1C8A1	2426Y		PE	\$ 250	\$ -	\$ -			\$ 3,300
								ROW	\$ -	\$ -	\$ -			
								CONST	\$ -	\$ 3,300	\$ -			
05	Santa Barbara	101	2.6/R4.8	In Carpinteria, from Casitas Pass Overcrossing to 0.5 mile south of South Padaro Lane. Environmental mitigation (biological monitoring) for EA 1C821.	1C8A2	2426X		PE	\$ -	\$ -	\$ -			\$ 40
								ROW	\$ -	\$ -	\$ -			
								CONST	\$ -	\$ -	\$ 40			
05	Santa Barbara	101	65.0/84.1	Near Los Alamos and Orcutt, from 1.8 miles north of Route 154 to 0.2 mile south of South Santa Maria Undercrossing. Rehabilitate drainage systems and lighting, and install Transportation Management System (TMS) elements.	1K510	2918		PE	\$ -	\$ 1,478	\$ -	\$ 1,586		\$ 9,908
								ROW	\$ -	\$ -	\$ -	\$ 214	\$ 435	
								CONST	\$ -	\$ -	\$ -	\$ -	\$ 6,195	
05	Santa Barbara	154	R0.0/32.8	In Santa Barbara County, at various locations. Rehabilitate drainage systems and install Transportation Management System (TMS) elements.	1K520	2919		PE	\$ 1,926	\$ -	\$ 2,044			\$ 17,407
								ROW	\$ -	\$ -	\$ -	\$ 558	\$ 139	
								CONST	\$ -	\$ -	\$ -	\$ -	\$ 12,740	
05	Santa Barbara	101	R52.3/R56.1	Near Buellton, from Old Coast Highway to south of Santa Rosa Road Overcrossing. Rehabilitate pavement and drainage systems.	1K450	2902		PE	\$ 1,312	\$ -	\$ 1,963			\$ 22,912
								ROW	\$ -	\$ -	\$ -	\$ 189	\$ 48	
								CONST	\$ -	\$ -	\$ -	\$ -	\$ 19,400	
05	Santa Barbara	101	12.4/22.6	In and near the cities of Santa Barbara and Goleta, from south of Mipias Street Undercrossing to North Fairview Avenue. Rehabilitate pavement, replace bridge rail and seismic restoration, install TMS elements, rehabilitate drainage systems and enhance highway worker safety. (Long Lead)	1J900	2798		PE	\$ 3,325	\$ -	\$ -			\$ 3,325
								ROW	\$ -	\$ -	\$ -			
								CONST	\$ -	\$ -	\$ -			
05	Santa Barbara	101	R0.0/R52.2	In and near the cities of Carpinteria and Santa Barbara, from Rincon Point Road to south of Old Coast Highway at various locations. Rehabilitate drainage systems and install TMS elements. (Long Lead)	1J910	2799		PE	\$ 3,015	\$ -	\$ -			\$ 3,015
								ROW	\$ -	\$ -	\$ -			
								CONST	\$ -	\$ -	\$ -			
05	Santa Barbara	101	4.4/R7.7	Near Summerland, from 0.9 mile south of South Padaro Lane Undercrossing to 0.6 mile north of Padaro Lane Overcrossing. Landscape and environmental mitigation (highway planting) for EA 1C822.	1C8B1	2427Y		PE	\$ 400	\$ -	\$ -			\$ 3,250
								ROW	\$ -	\$ -	\$ -			
								CONST	\$ -	\$ -	\$ 2,850			
05	Santa Barbara	101	4.4/R7.7	Near Summerland, from 0.9 mile south of South Padaro Lane Undercrossing to 0.6 mile north of Padaro Lane Overcrossing. Environmental mitigation (biological monitoring) for EA 1C822.	1C8B2	2427X		PE	\$ -	\$ -	\$ -			\$ 40
								ROW	\$ -	\$ -	\$ -	\$ 5		
								CONST	\$ -	\$ -	\$ -	\$ 35		
05	Santa Barbara	101	R6.7	Near Summerland, at Toro Creek Bridge. Environmental mitigation (fish passage) for EA 1C822. (PS&E, R/W Sup Only)	1C8B3	2427F		PE	\$ 200	\$ -	\$ -			\$ 1,250
								ROW	\$ 50	\$ -	\$ -			
								CONST	\$ -	\$ -	\$ -	\$ 1,000		
<b>TOTAL</b>									<b>\$ 22,650</b>	<b>\$ 132,914</b>	<b>\$ 14,943</b>	<b>\$ 9,404</b>	<b>\$ 39,997</b>	<b>\$ 197,258</b>

**Notes:**  
Information reflects CTC programmed and approved allocations.

TOTAL BY PHASE:	FY 20/21	FY 21/22	FY 22/23	FY 23/24	TOTAL
PE:	\$ 11,656	\$ -	\$ 5,593	\$ -	\$ 17,249
ROW:	\$ 428	\$ 640	\$ 961	\$ 627	\$ 2,656
CONST:	\$ 120,830	\$ 14,303	\$ 2,850	\$ 39,370	\$ 177,353
<b>TOTAL:</b>	<b>\$ 132,914</b>	<b>\$ 14,943</b>	<b>\$ 9,404</b>	<b>\$ 39,997</b>	<b>\$ 197,258</b>